



final accomplishments report

[2020]

District of Columbia Historic Preservation Plan Preserving For Progress



How did we do?

This implementation report measures the collective success of many groups and individuals in advancing historic preservation in the District of Columbia over the past four years.

The report shows more specifically what has been accomplished under the goals and objectives of the 2020 DC Historic Preservation Plan, *Preserving for Progress*, approved by the National Park Service in October 2018. The evaluation records progress from January 2017, while the plan was still in draft format, through December 2020.

What's in this report

Overall achievements are highlighted on these first two pages. The sections that follow provide more detail, keyed to the format of the 2020 Plan in Chapter 5 (Goals, Objectives and Actions, pages 65-77) and Chapter 6 (Implementation, pages 79-87):

- Achievements by goal page 3
- Review of targeted actions page 5

Give us your feedback

This report is also a tool to help prepare for the 2025 DC Historic Preservation Plan for the upcoming five years. We are interested in receiving comments on this report and suggestions for the 2025 Plan, which will be developed in 2021. All are welcome to participate.

The report and many of the projects mentioned were produced with assistance from the Historic Preservation Fund, administered by the National Park Service, US Department of the Interior. Any opinions, findings, and conclusions or recommendations expressed in this material are those of the author(s) and do not necessarily reflect the views of the Department of the Interior. Please contact the DC Historic Preservation Office (HPO) by phone or email for comments or questions.

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2020 preservation plan goals

Recognizing Historic Resources

- A1** Complete the city survey
- A2** Explore new perspectives
- A3** Designate significant properties

Engaging Communities

- B1** Tell community stories
- B2** Speak out for preservation
- B3** Keep archaeology visible

Improving Protections

- C1** Communicate more clearly
- C2** Improve review procedures
- C3** Conserve neighborhood character

Maintaining Our Heritage

- D1** Practice sustainable urbanism
- D2** Reuse, adapt and enhance
- D3** Preserve campuses and landscapes



Restoration and Modernization of the Martin Luther King Jr. Memorial Library

Significant achievements

The results of this retrospective confirm that the DC historic preservation program, its public and non-profit partners, and many property owners recorded significant achievements as measured under the goals and targets of the 2020 Preservation Plan. These include:

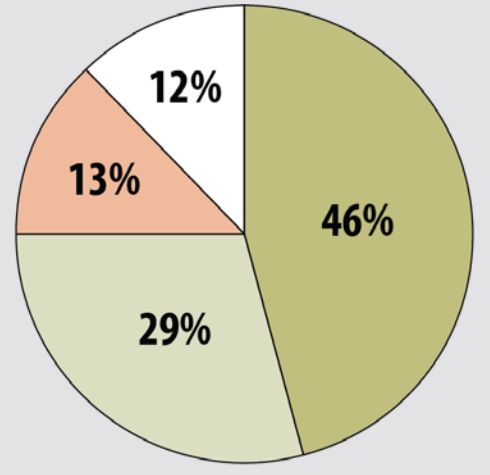
- Some progress on nearly 90% of the action items;
- A high success rate on objectives formulated with well-defined targets; and
- Less success on other objectives due to resource limits, construction delays, or shifting priorities.

the bottom line

One way to measure how much was achieved under the 2020 Preservation Plan is to tally how many of the yearly targeted actions were either fully or partially completed. Although just a rough measurement, this calculation gives a general idea of how much progress was made toward meeting the plan's goals.

This overall analysis shows:

nearly 1/2 of targeted actions completed
about 3/4 of targeted actions fully or partly completed



■ % Completed ■ % Limited Progress
■ % Partially Completed ■ % Not Undertaken



Restoration and Modernization of the Carnegie Library (old Central Public Library); photos courtesy of Apple and Beyer Blinder Belle.

Achievements by goal

Many DC organizations and individuals participated in achieving the goals of the 2020 DC Historic Preservation Plan. This overview takes a brief look at some of the most notable success stories.

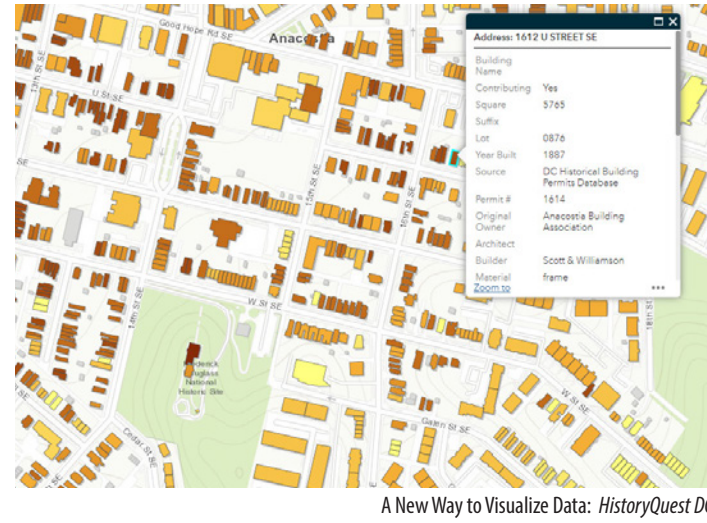
A1 Complete the city survey

OBJECTIVE

Complete a comprehensive and accessible source of basic historical information on all city properties.

OUTCOME: A NEW FOUNDATION FOR RESEARCH

Now fully fledged, *HistoryQuest DC* maps all 127,000 DC buildings online with baseline historical data. Users get quick and easy access to construction dates, associated persons, patterns of subdivision, and more. The map display makes it easy to visualize the city's historical growth.



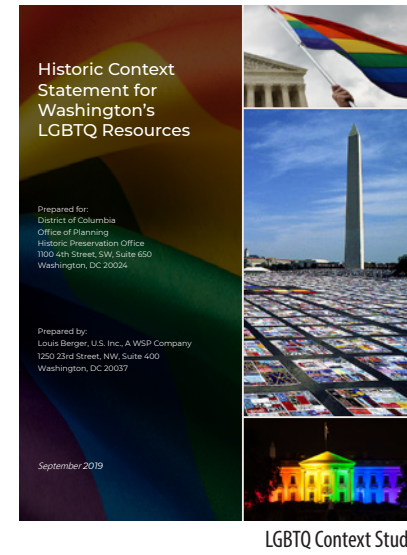
A2 Explore new perspectives

OBJECTIVE

Broaden public awareness of DC historic sites, including new perspectives on DC history and culture.

OUTCOME: STORIES OF A CULTURAL MOSAIC

Ward 3 and Ward 6 guides give residents an in-depth look at their communities. Detailed studies of DC's LGBTQ and civil rights heritage highlight local stories and support new landmark designations. National Park Service grant awards are allowing new studies of Chinese and Korean communities and women's suffrage to begin.



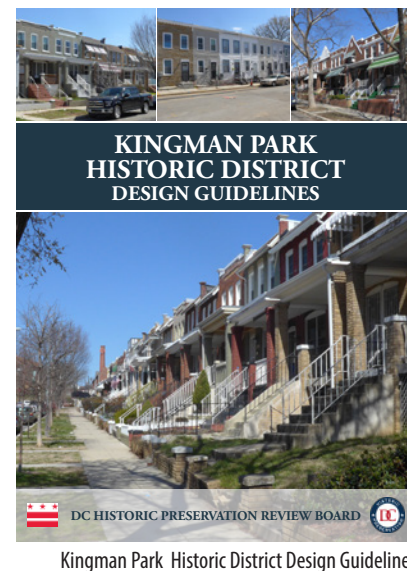
A3 Designate significant properties

OBJECTIVE

Conduct an understandable designation process with clear priorities that promote predictability for owners and communities.

OUTCOME: HISTORIC DIVERSITY RECOGNIZED

Nearly fifty new historic landmarks showcase the diversity of the District's social and cultural history and protect sites from civic landmarks to neighborhood gems. Three new historic districts—Kingman Park, Bloomingdale, and Barry Farm—recognize DC's struggles against racism.



B1 Tell community stories

OBJECTIVE

Strengthen programs and partnerships that engage the public in exploring community history and places of significance.

OUTCOME: HISTORY MOVES TO NEW VENUES

A gleaming new DC History Center and a transformed Martin Luther King Library opened to wide acclaim. With these creative learning centers came an intensive focus on sharing collections online, helping the District's network of non-profit groups to meet unprecedented public demand for access to history.



B2 Speak out for preservation

OBJECTIVE

Increase public advocacy for historic preservation and cultural heritage programs.

OUTCOME: A STRONGER VOICE FOR DC HERITAGE

Preservation groups sharpened their tools and helped increase support and funding for preservation programs. New partnerships and a focus on wider dialogue drew capacity audiences to reflect on the year 1968, celebrate cultural diversity, and confront the legacy of institutional racism as a driver for change.



B3 Keep archaeology visible

OBJECTIVE

Engage the public in archaeology and make DC artifact collections available for research and public enjoyment.

OUTCOME: ARCHAEOLOGY FINDS ITS PLACE

As public archaeology programs continue to inspire residents across the District, four decades of planning reached fruition with the creation of an archaeological collections archive at the modernized MLK Library. The upcoming transfer of artifacts will establish a new learning center to advance these local heritage programs for scholars and history buffs.



C1 Communicate more clearly

OBJECTIVE

Improve access to well-organized planning information needed by community groups, businesses, and the public.

OUTCOME: BETTER-INFORMED CIVIC DIALOGUE

The new DC Cultural Plan and an update of the Comprehensive Plan engaged a wide audience in formulating District policies. These documents reaffirm a strong role for preservation in the city's future. An updated HPO website has also made it easier for DC residents to find information about current projects, community history, and a wealth of preservation guidelines.



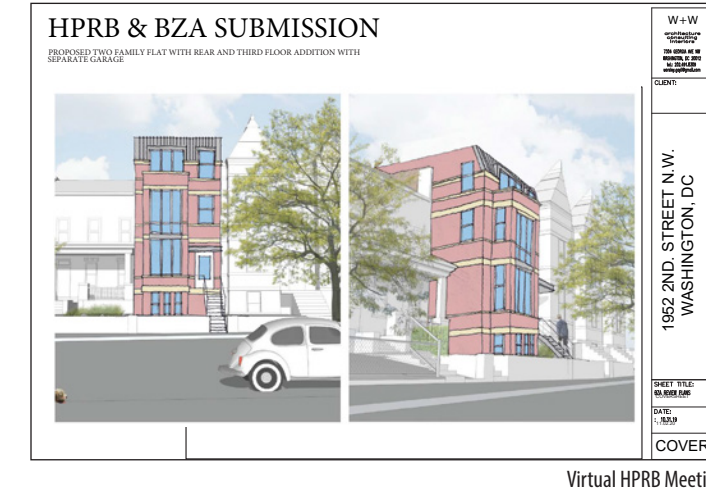
C2 Improve review procedures

OBJECTIVE

Maintain an open and effective public review process for private and government projects affecting historic properties.

OUTCOME: SYSTEM TUNE-UPS TAKE HOLD

Real improvements in the preservation review process came through increased staff, expanded public notice, upgraded compliance programs, and more consistent attention to ANC concerns. Electronic filing and online access to project plans have made a swift transition to virtual HPRB meetings possible during the 2020 pandemic.



C3 Conserve neighborhood character

OBJECTIVE

Use all available tools to support preservation efforts and discourage incompatible development in DC neighborhoods.

OUTCOME: NEW AND FAMILIAR WAYS TO SUCCESS

Better-tailored zoning rules, new historic districts, homeowner grants, and more design guidelines now help residents protect and enhance community character. In historic Anacostia, a new revolving fund has helped to repair blighted properties and turn them over to new residents committed to the community.



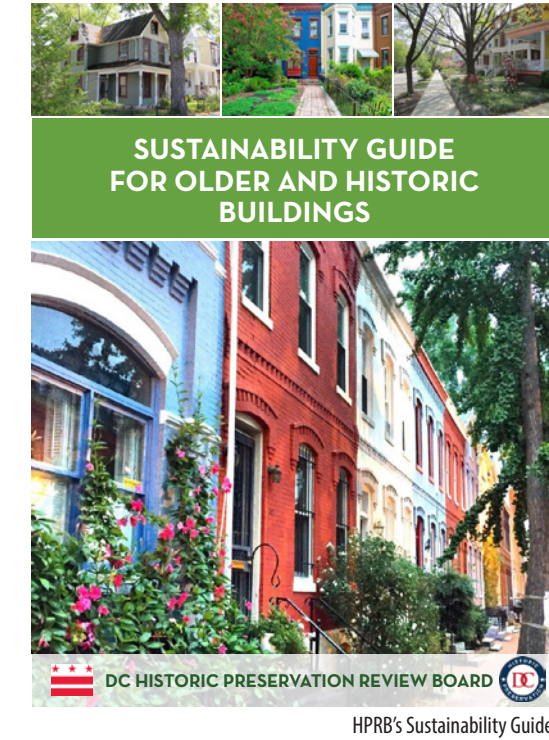
D1 Practice sustainable urbanism

OBJECTIVE

Reinforce the goals of preservation through policies and programs that support resilience and sustainable growth.

OUTCOME: SUSTAINABILITY FRONT AND CENTER

Resilience planning zones were added to the Comprehensive Plan. Disaster preparedness advanced, and the Tidal Basin Initiative envisioned its long-range future. HPRB worked with DOEE to adopt a new sustainability guide. Reinvestment in historic streets, alleys, and transit sustained essential public infrastructure.



D2 Reuse, adapt and enhance

OBJECTIVE

Preserve historic properties through sensitive rehabilitation and adaptation for current use.

OUTCOME: CREATIVE ADAPTATIONS THAT SHINE

District real estate developers and housing providers have used ingenuity and collaboration to adapt historic properties, enhance existing communities, and shape new ones at Union Market, Walter Reed, and St. Elizabeths. Critical public and corporate funding has boosted rehabilitation of affordable housing and restoration of iconic historic landmarks.



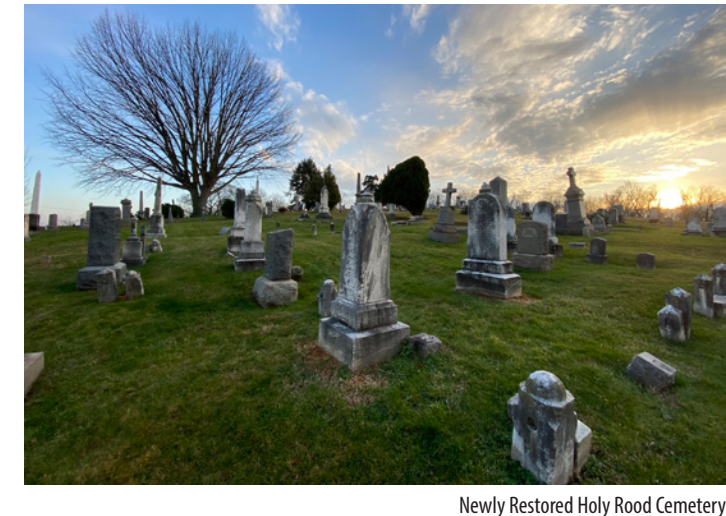
D3 Preserve campuses and landscapes

OBJECTIVE

Promote and sustain historic and cultural landscapes through sensitive management, planning, and development.

OUTCOME: RESTORED AND REIMAGINED PLACES

Government and institutional stewards have brought noticeable improvements to District campuses through thoughtful planning and restoration. Updated master plans encourage greater sensitivity to historic resources. Urban design initiatives refocusing on the District's longstanding public landscape traditions will help forge the character of new public spaces.



Review of targeted actions

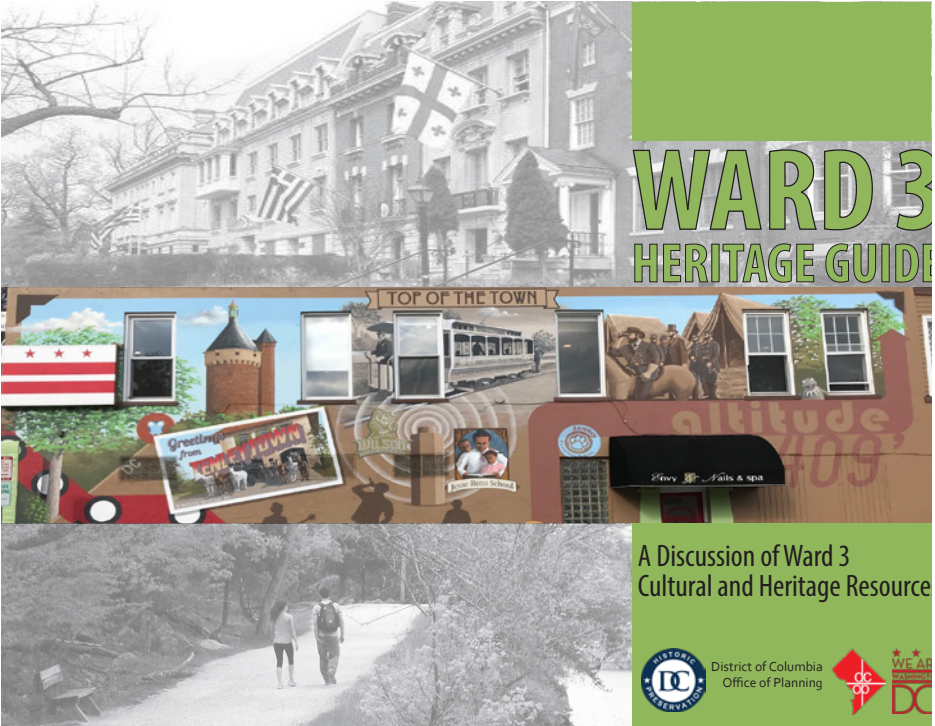
For each of the goals in the 2020 Preservation Plan, there were specific objectives and yearly action targets. This section identifies the accomplishments under each objective and notes targeted actions that were not met. For a glossary of acronyms, see page 91 of the plan.

Some unmet actions are expected to roll over into the 2025 plan. These renewed actions will be considered along with other ideas during public engagement in 2021 for the upcoming plan. Comments and suggestions are welcome and may be submitted at any time, using any of the contact options on page 1.

- Accomplishments
- Targets Remaining
- Priority Objectives and Actions

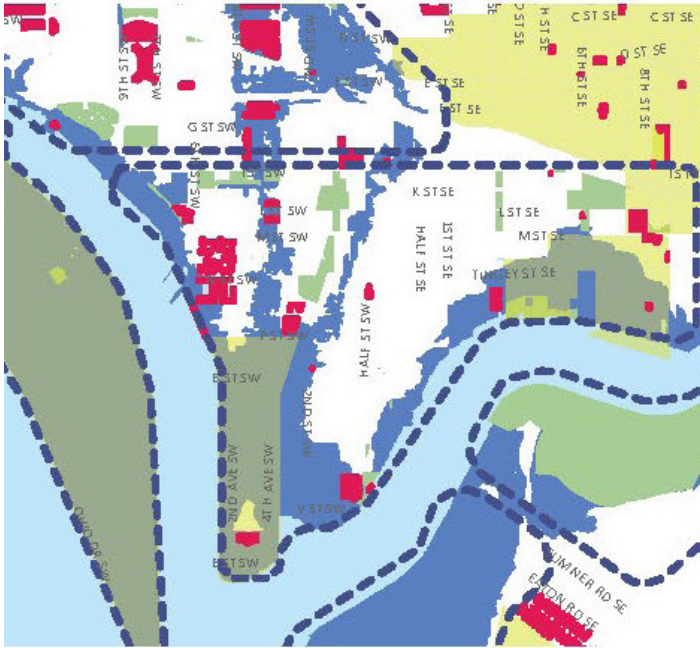


Barry Farm



Ward 3 Heritage Guide

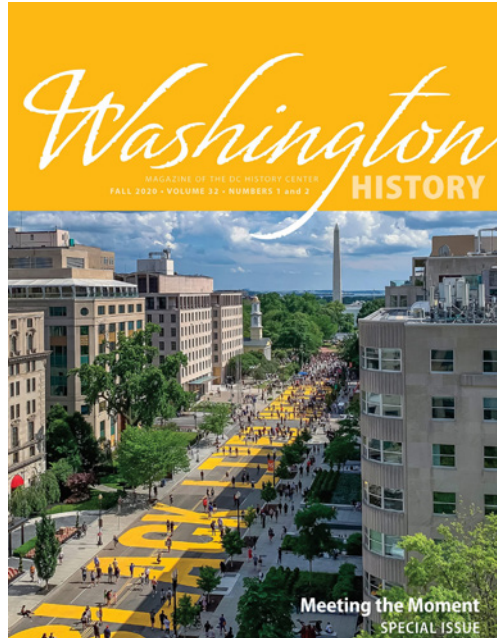
Historic Resources



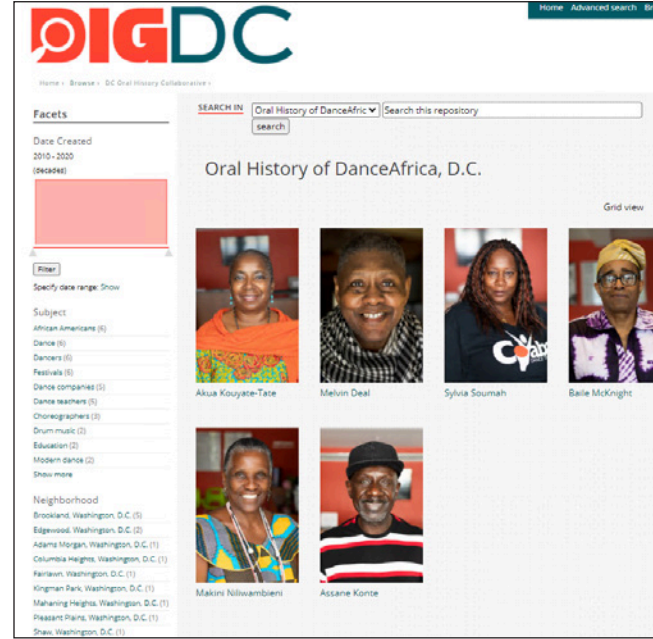
Resilience Focus Areas

Goal	Action Agent	Objective or Action	Accomplished by 2020	Targets Remaining	Rollover to the 2025 Plan
A1	Complete the City Survey				
	Complete a comprehensive and accessible source of basic historical information on all city properties.				
	HPO and contractors	HistoryQuest DC: Improve HPO's interactive internet map of DC buildings by adding data to complete comprehensive citywide coverage.	All primary buildings are now documented online, and periodic updates on demolition and new construction keep data current.	Targets were mostly met, including dates for all pre-1950 buildings; refinement continues. Restricted access to 1950s and 60s permits limited data on more recent structures, but research continues in other sources.	Continue to refine data on pre-permit and post-1950 buildings.
	HPO, contractors, individuals, and preservation partners	DC's Oldest: Undertake research and gather historical records to expand understanding of DC's oldest buildings, especially those not documented by building permits.	Deeper understanding came through HPO's Farms and Estates survey, landmark nominations (Scheele-Brown House), and archaeological investigations (Yarrow Mamout site analysis and Shotgun House).	Targets were mostly met, but further work needs to be done.	Expand coverage of property subdivisions, standardize regular updates, and explore new app capabilities.
	HPO, contractors, and preservation partners	DC's Newest: Evaluate significant architectural heritage from the 1950s to the 1980s, especially downtown and in neighborhood clusters.	HPO and non-profits used intern and volunteer help to evaluate sites through HistoryQuest and archival research. The Ward 6 and Ward 3 heritage guides evaluated several hundred sites for significance. Among the sites evaluated in landmark nominations were the Equitable Life, Intelsat, and National Geographic buildings.	Targets were partially met. The Ward 2 guide (with downtown evaluations) will be completed in 2021. HPO deferred identifying eligibility in <i>PropertyQuest DC</i> .	Expand and refine building-by-building data based on further research (especially on Capitol Hill and Georgetown).
	HPO, property owners, and resilience planners	Properties at Risk: Survey resources endangered by potential climate hazards, active redevelopment trends, or location near Metro stations.	HPO evaluated the Resilience Focus Areas in the Comprehensive Plan update to create maps showing historic resources and floodplains. Evaluations through project reviews and designations addressed waterfronts (Naval Air Station, Washington Yacht Club); gentrifying neighborhoods (Kingman Park, Bloomingdale); and Brookland campuses (St. Paul's, Holy Redeemer).	Targets were exceeded with several historic landmark and historic district designations responsive to at-risk conditions.	Continue research on modernism, including study of trends and architects.
			The DC Preservation League launched programs to explore positive links between preservation and DC climate change initiatives.		Expand public information, including data in <i>PropertyQuest DC</i> .

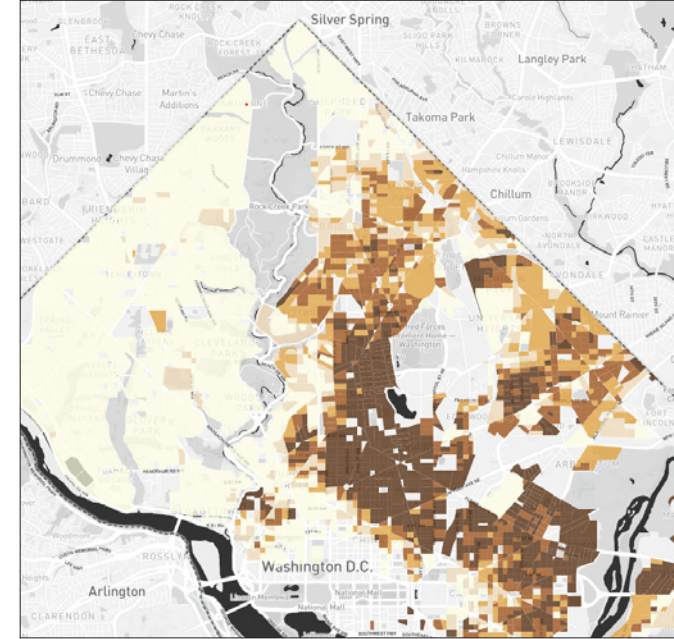
Goal	Action Agent	Objective or Action	Accomplished by 2020	Targets Remaining	Rollover to the 2025 Plan
A2	Explore New Perspectives				
	Broaden public awareness of DC historic sites, including new perspectives on DC history and culture.				
	HPO and community partners	Ward Heritage Guides: Complete the series of community guides identifying important resources and preservation concerns in each DC ward.	HPO issued the Ward 6 and Ward 3 guides, with updated formats and more detailed identification of resources. The Ward 2 guide is nearing completion.	Main targets were met, except for completion of the Ward 2 guide.	Complete the Ward 2 guide.
	HPO and contractors	New DC Inventory: Present a more vivid story of the District's historic resources in a 50th anniversary edition of the DC Inventory of Historic Sites.	HPO used lessons learned from the series of guides to structure a draft thematic typology for DC neighborhoods and plan a new guide cycle.	HPO completed an updated outline and structure for the Inventory, revised from five to eight thematic chapters. The chapter on neighborhoods was organized in detail.	Launch a series of updated guides reformulated to be less tied to ward boundaries.
	HPO, NPS, contractors, and non-profit partners	Exploring Diversity: Expand thematic studies of untold or neglected stories about the District's social and demographic heritage.	HPO prepared sections of Inventory text and undertook photo documentation of landmarks while on teleworking status during the 2020 pandemic.	HPO and the DC Preservation League completed LGBTQ and 20th-Century African American Civil Rights studies, and launched Black Power, Chinese/Korean, and Women's Suffrage studies. The SHPO and community partners applied for a major National Endowment for the Humanities grant to study socio-economic impacts of the L'Enfant Plan.	There was some progress, but targets for completion and release of Inventory sections were not met due to unanticipated time commitments to the L'Enfant Plan, DCFACES, and other projects.
	HPO, contractors, and non-profit partners	Workforce Housing: Document how, over time, the District has provided affordable housing for average workers and its neediest residents.	HPO completed an updated outline and structure for the Inventory, revised from five to eight thematic chapters. The chapter on neighborhoods was organized in detail.	HPO prepared sections of Inventory text and undertook photo documentation of landmarks while on teleworking status during the 2020 pandemic.	Targets were met and exceeded with new grant applications.
			OP initiated a post-WWII housing survey to study how the city met its workforce housing needs and to develop typologies and evaluation criteria. Community research documented affordable housing history, especially through landmark designation of Barry Farm Dwellings, Wardman Flats, and five apartment buildings. Complete review of all DC Housing Authority buildings led to preliminary evaluations for National Register eligibility.	Targets were partially met.	Complete the housing study and building evaluation.
A3	Designate Significant Properties				
	Conduct an understandable designation process with clear priorities that promote predictability for owners and communities.				
	Community and owner sponsors, HPO, HPRB, and NPS.	Downtown: Complete historic landmark and historic district designations in the old downtown.	HPRB designated the Municipal Center and Recorder of Deeds buildings, and approved additional documentation of the Carnegie Library. DCPL nominated the Judiciary Square Historic District and Pan American Health Organization. NPS endorsed NHL designation of the Pan American Union.	Targets were partially met. Expansion of the Downtown HD awaits completion of the Chinese community context study.	Complete designations downtown.
	HPO and contractors and preservation partners	L'Enfant Plan: Update and improve documentation of the <i>Plan of the City of Washington</i> to meet National Historic Landmark standards.	HPO research to update the documentation is about 25% complete; OP's GIS documentation of the plan is about 30% complete. The SHPO's grant application to NEH seeks to explore additional areas of potential historical significance through the plan's socio-economic impacts.	Targets were partially met.	Complete GIS documentation and update of the L'Enfant Plan historic designations.
	HPO, ANC and community sponsors, and HPRB	Community Landmarks: Identify significant public and private properties in DC neighborhoods, and pursue priority designations with community involvement.	HPRB designated four new historic districts. New landmarks are five schools including Roosevelt and Coolidge (nominated), a public library, church, three recreation centers, four power facilities, four commercial structures, five apartment buildings, and five significant homes. Nominations came from neighborhood and ANC sponsors, the DC Preservation League, DC Department of General Services, and property owners.	Most targets were met.	Complete documentation and designation of remaining eligible DC High Schools.
	Federal agencies and SHPO	Federal Properties: Nominate eligible federal buildings, parks, and districts to the National Register, with concurrent nominations to the DC Inventory.	HPRB designated the Smithsonian Quad (nominated by the Committee of 100), State and Education department buildings (nominated by GSA), and Langston Golf Course (by NPS). New and updated nominations included the Hirshhorn and Bulfinch gatehouses and posts (by the Smithsonian); Main Agriculture (by GSA); and Lafayette Square, NPS National Capital Region Headquarters, and Mission 66 multiple property documentation (by NPS).	Targets were partially met.	Nominate or upgrade nominations for the National Arboretum, Anacostia Park, Civil War Defenses/Fort Circle Parks, Arlington Memorial Bridge, and Fort McNair.



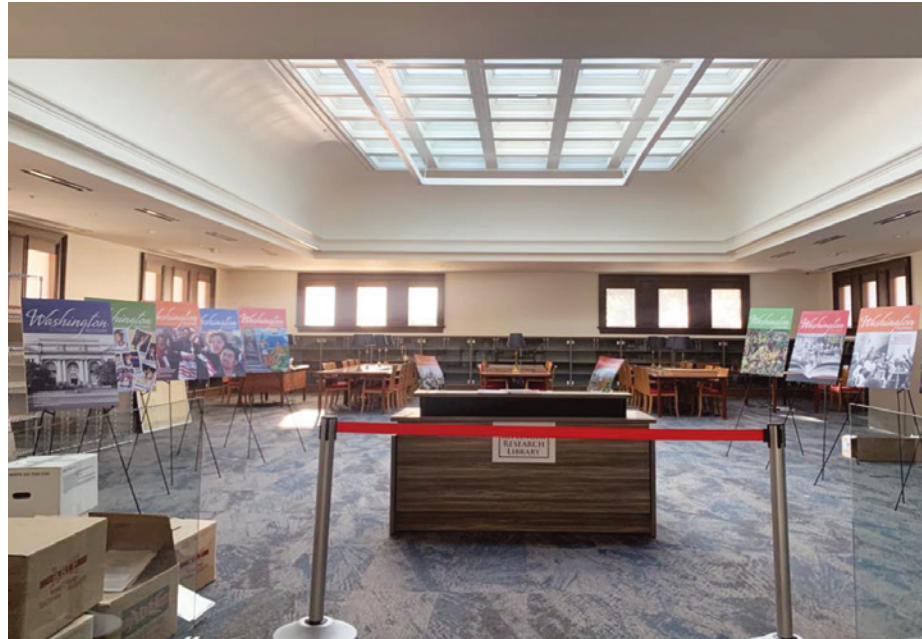
Washington History



DigDC Website



Mapping Segregation DC



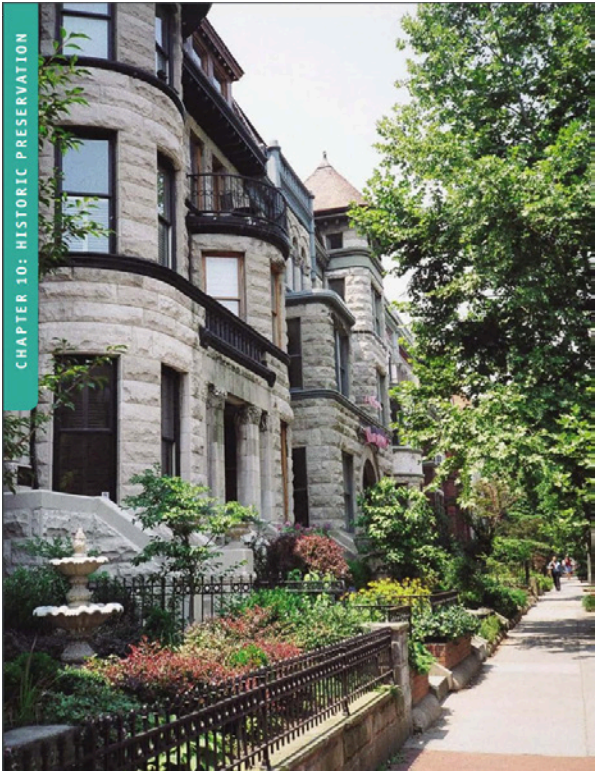
DC History Center - Kiplinger Library at Carnegie Library

Goal	Action Agent	Objective or Action	Accomplished by 2020	Targets Remaining	Rollover to the 2025 Plan
B1	Tell Community Stories				
	Strengthen programs and partnerships that engage the public in exploring community history and places of significance.				
	Individuals, non-profits, and historical groups	Local History Programs: Participate in and contribute to programs that engage the public through exhibits, conferences, journals, tours, heritage trails, preservation of personal histories, and other activities.	In 2018, Mayor Bowser and the DC Council kicked off a year of events by DC non-profits, scholars, media, and the public to reflect upon and commemorate the events of 1968. In 2019, the Historical Society of DC welcomed crowds to its inaugural exhibit at the DC History Center. The annual DC History conference moved to UDC, and to a virtual format in 2020. Semi-annual issues of Washington History included a special "Meeting the Moment" issue on Black Lives Matter.	Most targets were met, though turnout for the DC Youth Summit was disappointing. The Board of <i>Washington History</i> deferred online issues to focus on the print version (available online through JSTOR).	
	Humanities DC, Historical Society, HPO, and partners	Heritage Partnerships: Strengthen preservation partnerships among the SHPO and non-profit organizations.	HumanitiesDC finished its 13th year of collaboration with HPO on the DC Community Heritage Project, and launched strategic visioning for future programs. The Historical Society partnered with HPO to digitize surveys, expand History Quest, and support archaeology. The DC Public Library engaged both non-profits in the DC Oral History Collaborative, compiling an online finding guide to nearly 3,900 oral histories in multiple repositories. DC Preservation League partnered with all three and also local chapters of Docomomo and the Society of Architectural Historians.	All targets were met.	Sustain heritage partnerships with new programs. Map oral histories.
	Non-profits, institutions, and HPO	History Online: Expand access to internet information on DC history through improved web portals, online blogs, and mobile phone applications.	Improved websites included DigDC (DC Public Library), the DC Digital Museum (HumanitiesDC), DC Historic Sites app (DC Preservation League), DC History Center online (Historical Society of DC), and many other local institutions. H-DC, Streets of DC, HPO, and many community non-profits expanded their history profiles online. Prologue DC's Mapping Segregation DC and Matthew Gilmore's Washington DC History Resources showcased new scholarship.	Most targets were met.	Expand history offerings on the HPO website.
	Public and private libraries and archives	Learning Centers: Modernize key libraries and archives as enhanced centers for learning about DC history.	The spectacular new DC History Center at Carnegie Library opened in July 2019, and the equally impressive Martin Luther King Jr Memorial Library reopened in November 2020 after a 3-1/2 year modernization. Intensive study led to the selection of UDC as the site for the new DC Archives.	All targets were met.	Renovate Howard University's Founders Library. Plan and design a new home for the DC Archives.

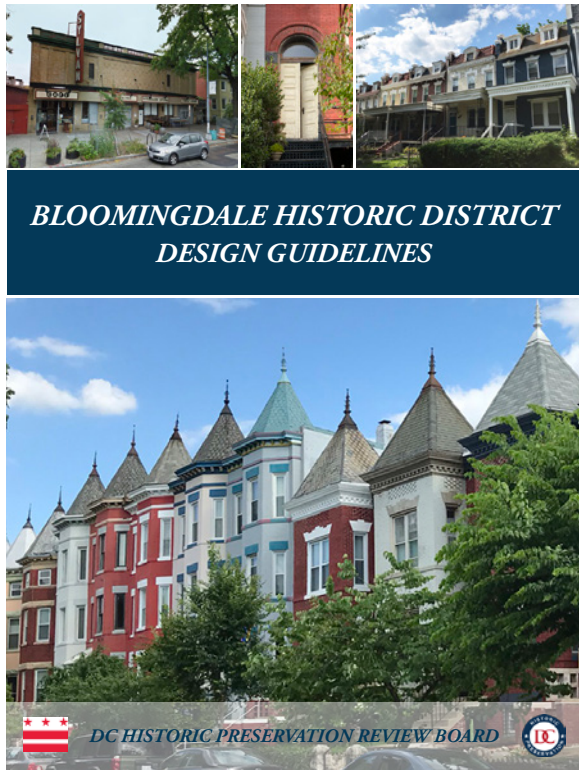
Goal	Action Agent	Objective or Action	Accomplished by 2020	Targets Remaining	Rollover to the 2025 Plan
B2	Speak Out for Preservation				
	Increase public advocacy for historic preservation and cultural heritage programs.				
	Heritage and preservation groups with HPO	Networking: Strengthen advocacy networks that promote the civic benefits of historic preservation and community heritage programs.	The DC Preservation League led advocacy efforts with community partners, launching regular strategy meetings. DCPL also partnered with city-wide and state-wide preservation advocates across the country to exchange information and strategize on policy.	Most targets were met.	
	Individuals, preservation groups, and media participants	Positive Messaging: Share positive stories about preservation through awards, public programs, and expanded coverage in print, online, broadcast, and social media.	DCPL, the Latrobe Chapters of the Society of Architectural Historians, Docomomo US/DC, Committee of 100, Historical Society, HumanitiesDC, public libraries, institutions, and many neighborhood organizations sustained active programs, events, and online posts advancing preservation values. AIA/DC and the Washington Architectural Foundation engaged actively at the District Architecture Center and in quarterly issues of ArchitectureDC.	Most targets were met, with strong participation by many organizations holding dozens of well-attended events, tours, awards, and outreach programs.	
	Individuals, preservation groups and community non-profits	Advocacy Day: Create a Preservation Advocacy Day at the DC Council to promote the complementary benefits of preservation, sustainability, and economic development.	DCPL, the Committee of 100, Cultural Landscape Foundation, National Trust and others participated directly in the review of major government projects, advocating strongly and effectively for preservation priorities. DCPL, HumanitiesDC, and others pursued periodic advocacy with the Council and moved toward creating a regular Advocacy Day.	The main target was partially met. Non-profit partners notched several unanticipated project-specific successes through their advocacy in key Section 106 reviews.	Implement and maintain a regular Advocacy Day.
	Individuals, preservation groups and community non-profits	Broader Audience: Expand involvement in preservation to a broader and younger audience.	Occasional community days, outreach to funding organizations, and other events helped with efforts to broaden preservation audiences, but work remains to be done.	Targets were partially met.	
B3	Keep Archaeology Visible				
	Engage the public in archaeology and make DC artifact collections available for research and public enjoyment.				
	HPO, DC government and institutional partners	Discovery Center: Establish a discovery center and curation facility for the study, long-term management, and preservation of DC's archaeological artifacts.	The DC Public Library and SHPO concluded agreements and contracted the curation facility in the modernized MLK Library, which opened in 2020.	Main targets were met. Fit-out and transfer of the artifact archives was deferred due to construction scheduling, the 2020 pandemic, and HPO resource constraints.	Complete fit-out and launch operations of the curation facility.
	HPO, interns and volunteers	Artifact Collections: Prepare DC archaeological collections for curation according to national professional standards.	HPO assembled the DC-owned artifact collections and conducted condition and needs assessments. Volunteers and interns helped as processing of the collections began, with culling and rehousing as needed. Legacy collections were upgraded to safe and stable condition, ready for digitization. Digital catalogs were completed for some collections and begun for selected others.	Targets were partially met.	Engage a contractor for digitizing collections and uploading to PastPerfect.
	HPO and contractors	Public Archaeology: Increase awareness and appreciation of archaeology through hands-on site investigations, public events, youth education programs, online exhibits, and other activities.	Archaeology in the Community, NPS, and the SHPO partnered on outreach and education projects. HPO archaeologists, volunteers, and community partners completed the Shotgun House project with extensive public engagement. With community partners, HPO conducted a remote sensing survey of Walter Pierce Park to evaluate historic cemetery remains. Newly discovered burials expanded awareness of another former cemetery underlying later development in Georgetown.	Most targets were met, except for the archaeological exhibit at MLK Library.	
	HPO and contractors	Artifacts Database: Complete the transfer of data on all DC artifact collections into a consolidated computer database.	The SHPO secured funding from the DC Department of General Services to upload legacy data on DC school and recreation sites into HPO's PastPerfect data catalog. This funding allows HPO to redirect attention to digitization now that the longtime goal of a curation facility has been realized.	Limited progress was made on the targets, given resource limitations and attention to unanticipated discoveries.	Upload data on DC sites into the PastPerfect data catalog. Launch online access to the data catalog.

Goal	Action Agent	Objective or Action	Accomplished by 2020	Targets Remaining	Rollover to the 2025 Plan
C1	Communicate More Clearly				
	Improve access to well-organized planning information needed by community groups, businesses, and the public.				
	OP and HPO, with public involvement	Preservation Planning: Update the goals, policies, and recommended actions in the major DC planning documents that guide historic preservation.	The 2020 preservation plan was developed in 2017 and implemented informally before its final adoption in October 2018. Revisions to the preservation element of the Comprehensive Plan were submitted to DC Council in 2020 for adoption in 2021.	Targets were mostly met, though delayed. The public launch for developing the 2025 Preservation Plan was deferred to 2021.	Shift to a five-year planning cycle for the 2025 preservation plan.
	HPO and contractors	Website Information: Expand and improve public information available on the HPO website.	HPO implemented major website revisions, including a system for filing electronic project plans in HPRB cases. The online link open to the public also shows ANC resolutions and other letters received on filed cases. OP updated heavily-used <i>PropertyQuest</i> to show conservation easements.	Most targets were met. HPO elected not to pursue applicant upload of plans directly to the website due to its technological complexity.	Continue upgrading of the HPO website.
	Planners, community stakeholders, and HPO	Cultural Plan: Communicate the importance of the District's historic and cultural heritage through the new DC Cultural Plan.	The DC Cultural Plan was released in 2019 after consultation with the DC Living Heritage Network, among many cultural stakeholders and more than 1,500 community members. It includes support for culture through historic preservation. The newly independent Commission on the Arts and Humanities took the lead on plan implementation with supporting agencies.	The main target was met. The DCAH leadership role supersedes the projected steering committee.	
	HPO, community organizations, and contractors	Eligible Properties: Increase public awareness of properties that may be eligible for designation, using <i>PropertyQuest</i> as an information tool.	The Ward 6 and 3 heritage guides launched a more systematic evaluation of eligible properties, using <i>HistoryQuest</i> and other sources as analytical tools. HPO also identified 49 eligible properties through Section 106 review.	Targets were partially met. Adding eligibility notations in <i>PropertyQuest</i> was deferred.	

C2	Improve Review Procedures				
	Maintain an open and effective public review process for private and government projects affecting historic properties.				
	HPO and HPRB	Private Project Reviews: Improve the review process with increased public notice, online access to project plans, and clearer consideration of ANC comments.	HPO and CFA increased review coordination, including expanded notice of meetings and online access to project plans and information. HPRB emphasized great weight to ANC comments through archived videos, written record of actions, and the DC ANC website portal. HPRB continued meeting via WebEx during the pandemic in 2020.	Main targets were met. HPO/HPRB did not pursue the zoning setdown model. Public survey ideas were deferred to outreach for a new plan in 2021.	
	HPO, ANCs, and community groups	Permit Compliance: Improve programs that ensure compliance with permit requirements and stop illegal construction.	OP hired a new HPO inspector authorized by the DC Council, expanding daily field coverage, with after-hours support by DCRA. HPO and DCRA upgraded websites on how to request inspection and follow enforcement status. HPO transferred its long-overdue liens to the DC agency collections system.	All targets were substantially met.	
	HPO, DCRA, and agency partners	Blighted and Neglected Properties: Bring blighted and deteriorated properties into compliance through interagency coordination and enforcement of property maintenance standards.	The Shotgun House and Big K projects were completed. HPO and the DC Preservation League successfully pushed for stabilization of deteriorated Slater and Langston schools, and DMPED offered the properties for reuse. HPO referred blighted properties to DCRA and coordinated routinely with DCRA on compliance through its inspectors and the condemnation board.	Most targets were met. Final adoption of property maintenance and demolition by neglect rules in the preservaton regulations was deferred, given effective use of comparable rules in the DC building code.	Continue to monitor Slater and Langston schools through successful rehabilitation.
	HPO and DC agencies	Government Projects: Enhance interagency coordination on both District and federal projects, and provide faster turn-around on archaeology reviews.	NCPC updated its project submission guidelines. HPO evaluated charter schools for eligibility, and monitored mitigation through regular agency contact. HPO and DCPS began quarterly planning meetings and routine consideration of designation as modernizations occur. Improved HPO tracking of archaeology reviews reduced turn-around times.	All targets were mostly met. The signage program for schools and update of the DDOT-SHPO PA are still in progress.	



Comprehensive Plan - Historic Preservation Element



Bloomingdale Guidelines



L'Enfant Trust Redevelopment Program - Blighted Condition



L'Enfant Trust Redevelopment Program - After Rehabilitation

Goal	Action Agent	Objective or Action	Accomplished by 2020	Targets Remaining	Rollover to the 2025 Plan
C3	Conserve Neighborhood Character				
	Use all available tools to support preservation efforts and discourage incompatible development in DC neighborhoods.				
	HPO, OP, and community partners	Incompatible Development: Use multiple tools to control pop-ups, tear-downs, and development that is incompatible or out of scale with neighborhood character.	OP, ANCs, and community groups monitored the effect of the ZR16 zoning regulations on neighborhoods, leading to a few refinements. The DC Preservation League promoted design compatibility through real estate agent training, window and energy efficiency workshops, and neighborhood tours. The DC Council tightened procedures for addressing blighted properties. OP's draft update of the Comprehensive Plan favors existing tools including preservation, rather than pursuing conservation districts as a new tool.	Some targets were met. Changing raze permit rules were not undertaken.	
	HPO, OP, and community partners	Zoning Compatibility: Review historic districts for zoning compatibility, and fine-tune the zoning regulations adopted in 2016 (ZR16) as needed.	After monitoring with HPO, OP submitted technical revisions to the Zoning Commission on court requirements, retention of roof features, and setbacks for roof additions to increase protections for character-defining features of older buildings.	Main targets were met. Instead of design guidelines in zoning, refinements rely on design review through the preservation process.	
	HPO, HPRB, and contractors	Design Guidelines: Develop new design guidelines as a more comprehensive and effective tool to guide preservation of historic resources and neighborhood character.	After public review and comment, HPO and HPRB adopted guidelines for utility meters, sustainability, and door repair/replacement, as well as historic district guidelines for Anacostia, Emerald Street, Kingman Park, and Bloomingdale. HPO circulated draft guidelines for Union Market to the public.	Main targets were met. Roof addition guidelines were not completed, and Union Market guidelines are to be finalized as part of a PUD amenity in 2021.	Complete guidelines in progress, and update others.
	District leaders, planners and communities	Preservation Incentives: Investigate new tools and incentives to promote building preservation and rehabilitation.	With multiple partners, the L'Enfant Trust renovated one of four neglected houses in historic Anacostia (1347 Maple View Place) transferred by the DC Council, and planned for work on the others. HPO and DHCD identified other neglected sites nearby in need of attention.	Targets were partially met. The L'Enfant Trust undertook extensive publicity and outreach, and continues to seek funding and partnership commitments for repair of the other three houses.	Complete planned repair of neglected properties. Identify and evaluate possible action on other neglected houses.

Goal	Action Agent	Objective or Action	Accomplished by 2020	Targets Remaining	Rollover to the 2025 Plan
D1	Practice Sustainable Urbanism				
	Reinforce the goals of preservation through policies and programs that support resilience and sustainable growth.				
	<ul style="list-style-type: none"> ● HPRB, property owners, and civic leaders 	Sustainability Guidelines: Develop and implement sustainability guidelines to promote compatible adaptations for energy efficiency.	The Sustainability Guide for Older and Historic Buildings, developed by HPO an DOEE, was adopted by HPRB in 2019 and reflects updated DC rules on sustainability and energy. The guidelines encourage green roofs, solar panels, and other adaptions to historic structures at a time of climate change.	The main target was met. HPO opted to address sustainability issues during its conceptual design reviews instead of DCRA's preliminary reviews.	Expand HPO website information on green practices.
	Government agencies and property owners	Resilience Planning: Incorporate historic preservation concerns into preparedness planning for emergencies, disasters, and climate change.	FEMA/HSEMA and the DC SHPO coordinated on a Risk Reduction Strategy, including a workshop on improving risk response and better integrating activities under the DC Hazard Mitigation Plan. DOEE and HPO coordinated on floodplain regulations and impacts to historic resources. The National Trust Ideas Lab and Trust for the National Mall helped NPS to envision and plan ahead for the future of a sinking Tidal Basin.	Targets were mostly met. The DCSHPO and US Army Corps of Engineers signed a PA on levee completion, but Congress has not yet funded the work.	
	Planners, developers and SHPO	Walkable DC: Expand walkable development by reconnecting historic streets, enhancing Main Streets, revitalizing alleys, and other strategies.	Suspension of the FBI relocation slowed walkability studies, but NCPC, DDOT, and partners advanced planning under the Pennsylvania Avenue Initiative. The Capital Crossing project reconnected F and G Streets. DDOT completed its Southwest Boulevard review and community engagement in 2018.	Most targets were met.	Complete the Pennsylvania Avenue Initiative. Reopen L Street plans proceed.
	Property owners, developers, and preservation partners	Historic Transit: Invest in the restoration, revitalization, and enhancement of Union Station, Metro, and other historic public transportation facilities.	WMATA completed Phase I of its Metrorail station survey, determining the Metro Center station and others eligible. HPO, NPS, DDOT, and the DC Preservation League coordinated on efforts to identify a reuse plan for the historic trolley trestle in Glover-Archbold Park.	Targets were partly met. WMATA did not pursue the draft PA or survey after 2018. Efforts to preserve and reuse the trolley trestle have not proven successful.	
D2	Reuse, Adapt, and Enhance				
	Preserve historic properties through sensitive rehabilitation and adaptation for current use.				
	<ul style="list-style-type: none"> ● Housing providers, DC agencies, and HPO 	Affordable Housing: Increase rehabilitation of older buildings for affordable housing, with support from federal preservation tax credits.	Proposed updates to the Comprehensive Plan strongly support adaptive reuse for affordable housing. Since 2017, Mayor Bowser invested \$29 million into the Housing Production Trust Fund, for a record \$116 million. DHCD launched its Vacant to Vibrant DC Initiative and Oramenta Newsome loan fund. HPO guided nine affordable projects seeking preservation tax credits; the six completed yielded 445 new and renovated homes. OP used GIS analysis to evaluate DC's housing supply and opportunities, and launched a survey to identify potential historic properties that might benefit from tax credits.	All targets were met or exceeded.	
	HPO, preservation supporters, and civic leaders	Homeowner Grants: Expand historic homeowner grants to help limited-income homeowners and strengthen historic neighborhoods.	The DC Council continued strong support of the homeowner grants program, extending it to four new areas (Emerald Street, Wardman Flats, Kingman Park, Bloomingdale). HPO streamlined review procedures, eliminating application deadlines in favor of accepting applications at any time.	Targets were mostly met.	
	Property owners with support from funding organizations	DC's Treasures: Draw public attention to, and mobilize financial support for iconic DC and national landmarks in critical need.	The Union Station Redevelopment Corporation restored rostral columns and statuary in the Main Hall, with corporate funders. NPS restored Arlington Bridge and completed the Washington Monument elevator repair and security pavilion. Washington Cathedral restored the west tower pinnacles and north courtyard garth, partially funded by a DC Preservation League grant.	Most targets were met or exceeded. The modernization plan for Founders Library and plans for the new visitor center at the Lincoln Memorial are still in progress.	Continue Phase II earthquake restoration at Washington Cathedral, estimated to take 10 to 15 years.
	Developers, HPO, HPRB, and partners	Industrial DC: Recycle industrial buildings as a sustainable way to protect DC's heritage and recapture unique spaces for contemporary use.	The Chapman Stables, Union Market, Holzbeierlein Bakery, and National Capital Press saw adaptive reuse; Howard University planned for reuse of the WRECO and Bond Bread buildings. DC Preservation League initiated historic designations (Capitol Pump House, Schlitz brewery), and OP began a Red Line study to include identification of eligible industrial buildings in Eckington.	Most targets were met.	Expand informational materials on DC industrial heritage.



Restored Lockkeeper's House



Homeowner Grant Project - Before



Homeowner Grant Project - After



Holy Rood Cemetery

Goal	Action Agent	Objective or Action	Accomplished by 2020	Accomplished by 2020	Rollover to the 2025 Plan
D3	Preserve Campuses and Landscapes				
	Protect and sustain historic and cultural landscapes through sensitive management, planning, and development.				
	<ul style="list-style-type: none"> ● Universities and government agencies with HPO and OP 	Campus Planning: Increase the identification and protection of historic resources in campus master plans and on institutional sites with significant open landscape.	The SHPO reviewed updates of the Georgetown and Catholic campus plans, and worked closely with Howard on a groundbreaking preservation element. For federal campuses, Fort McNair adopted a master plan and design guidelines after extensive SHPO comment. Joint Base Anacostia-Bolling resurveyed the Anacostia Naval Air Station, finding several structures and a historic district eligible.	Main targets were met. In addition, plans for smaller private school campuses at Under Oak and the Episcopal Home led to design consultation and agreements to seek historic designation.	Review American, Gallaudet, and UDC plans submitted at the end of 2020.
	Property owners and preservation partners	Parks and Landscapes: Preserve and enhance significant DC parks, landscapes and green areas in public space.	NPS and the Trust for the National Mall restored the Mall turf and relocated Lockkeeper's House. NPS led celebrations of the 100th anniversary Year of the Anacostia, and completed its golf course historic resources study. The DC Preservation League and other volunteers helped NPS park clean-ups. OP urban design staff researched the gateway corridors, internal boulevards, and park systems of the Highway Plan. With the Commemorative Works Committee, OP located prime sites for DC memorials on these outlying sites.	Most targets were met or exceeded. Construction of the World War I Memorial is not yet complete, but is well under way.	Begin documenting NPS reservations outside the L'Enfant Plan. Extend the HPO alley survey to study "safety parks" on block interiors.
	OP planners, DC agency partners, and property owners	Public Space: Improve the historic public space regulation systems that protect the character of green space along DC streets and avenues.	OP's urban design staff finished research leading to 2020 changes in projection regulations that better reflect their historic intent. OP adopted public space design guidelines for Buzzard Point, Union Market, Walter Reed, and two primary street view corridors to the White House and Capitol.	Main targets were met or exceeded. Commemoration of the 150th anniversary of the 1870 Parking Act was not pursued due to other priorities.	
	Cemetery owners, advocates, and review agencies	Cemeteries: Increase recognition and protection of significant DC cemeteries.	HPO reviewed changes at Rock Creek and Congressional cemeteries and gave public talks on historic cemeteries and burial societies. The DC Preservation League and HPO helped the owner advance preservation of Mt. Zion/Female Union Band Cemetery. Georgetown University and Holy Trinity Church restored the landscape and built a new columbarium at Holy Rood Cemetery.	Some targets were deferred, but the restoration of Holy Rood Cemetery was an unexpected bonus.	



Images Page 13 columns left to right: Chapman Stables exterior and interior; Union Market adaptive reuse; Bloomingdale house, Franklin School renovation as Planet Word Museum
 Images Page 14 rows left to right: Children's Hospital at Walter Reed; Arlington Bridge rehabilitation (photo: NPS); historic commercial row with new construction at Mount Vernon Square; The Residences affordable housing at St. Elizabeths campus