

2016 DC Historic Preservation Plan *draft* implementation report for 2016



Draft 2016 implementation report

This draft report shows the current status of accomplishment toward meeting the objectives and actions identified under each of the thirteen goals in the 2016 DC Historic Preservation Plan.

Each target in the chart is shaded by color, giving an indication of the degree to which the target has been or is being met, as of the end of June 2016. A final implementation report will be issued in December 2016.

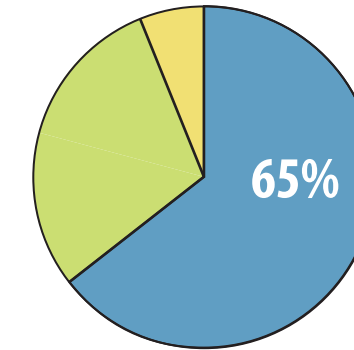
Key to Color Coding

- Complete
- Partially Complete
- Limited Progress
- Not Achieved

Recognizing Historic Resources

HPO is best equipped to sustain the effort to complete the city survey, and to create the technical capacity to display survey information on maps. Much of this work will be done with the expertise of specialized contractors. But partnerships are essential for making history more accessible to residents in all parts of the city.

recognizing historic resources



Who's taking action

- Government agencies
- Partnership
- Communities and non-profits
- Property owners
- Partnership
- Government agencies

Goal	Action Agent	Objective or Action	Target for 2013	Target for 2014	Target for 2015	Target for 2016
A1	Complete the City Survey					
	Complete a comprehensive source of basic historical information on all of the city's buildings.					
●	HPO and contractors	Document all primary buildings in DC's historic districts, with data sufficient to evaluate their relative significance.	Complete documentation of eight districts in downtown and the Shaw/Mount Vernon Square area.	Complete documentation of the remaining 19 neighborhood historic districts.		
●	HPO and contractors	Complete a comprehensive survey and evaluation of the city's oldest buildings.	Complete identification and dating of buildings in the original city (except the Capitol Hill Historic District).	Complete identification and dating of buildings in Georgetown, Capitol Hill, and all historic districts outside the original city.	Create and post on the HPO website a preliminary list of DC's pre-Civil War buildings. (by December 2016)	Evaluate the preliminary list of buildings to identify those eligible for historic designation.
	HPO, interns, and volunteers	Survey the outlying parts of the city—the area once known as Washington County—to identify rare farmhouses and country homes.	Complete a reconnaissance survey of the old Washington County (mostly Wards 1, 3, 4, 5, 7, and 8).	Conduct research on selected buildings from the 65 identified to document properties that may be eligible for designation.	Conduct archaeological assessments on selected properties. Draft an informational brochure for public distribution.	Finalize brochure and begin work on a multiple property nomination addressing built and archaeological resources.
	HPO, interns, and volunteers	Conduct a phased alley survey to identify and document alley resources including dwellings, service buildings, and other structures.	Complete the survey of the original city and Georgetown, and compile a preliminary survey report on an estimated 1,000 buildings.	Establish a survey plan for neighborhoods outside the original city and Georgetown. Begin work on a preservation plan for alleys.	Survey alley buildings in the rowhouse neighborhoods just north of Florida Avenue.	Survey alley buildings in historic districts outside the original city.
	HPO and contractors	Survey and evaluate downtown architectural heritage between 30 and 50 years old.	Complete a windshield survey of downtown modern buildings.	Prepare and distribute information on the results of the survey.	Complete evaluation of downtown modern buildings.	Identify preservation priorities for modern buildings downtown.
	HPO and contractors	Document all primary buildings in DC's outlying wards beyond the original city and Georgetown.			Engage a contractor and complete basic documentation of the rowhouse neighborhoods north of Florida Avenue.	Complete basic documentation of outer neighborhoods dominated by single-family housing.

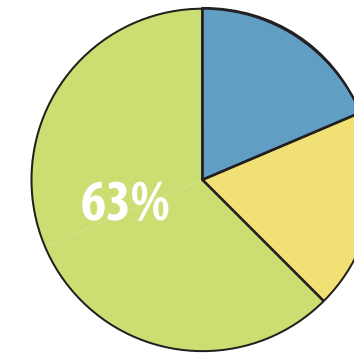
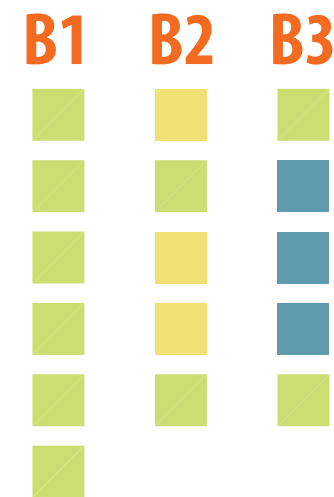
Goal	Action Agent	Objective or Action	Target for 2013	Target for 2014	Target for 2015	Target for 2016
A2 Make DC History More Accessible						
Present DC history to a wide audience through public events and more engaging print and website materials.						
●	HPO and DC Preservation League	Create an interactive website for the DC Inventory to promote awareness of historic landmarks and districts.	Launch a test version of the website with basic information and search capability. Create a graphic format for new landmark announcements.	Evaluate the website and identify priority enhancements. Release an illustrated flyer after each landmark designation.	Add new features to the website. Prepare a new historic district or thematic brochure for the HPO brochure series.	Consider options for assembling the HPO historic district and thematic brochures into a book-type library format.
●	HPO and preservation partners	Work together to prepare Community Heritage Guides identifying important resources and preservation concerns in each of DC's wards.	Post Ward 8 and Ward 7 guides on the HPO website, and prepare a Ward 5 guide.	Complete the Ward 5 guide and begin guides for Wards 1 and 4.	Complete the Ward 1 and 4 guides and begin guides for Wards 3 and 6.	Complete the Ward 3 and 6 guides and prepare the guide for Ward 2 (2017-2018).
	HPO and partners	Launch an illustrated DC Timeline as an educational tool to promote understanding of DC history.	Include the DC Timeline and a DC history narrative in the 2016 Preservation Plan.	Make the timeline and DC history narrative available as a stand-alone educational tool.	Develop the timeline and history in partnership with preservation partners, educators, and scholars.	Complete a more developed timeline for the 2020 DC Historic Preservation Plan.
	DC Public Library, HPO, and partners	Celebrate DC neighborhoods through a stronger partnership to bring community history to a citywide audience.	Launch a series of <i>Know Your Neighborhood</i> talks at DC libraries. Develop <i>dcbythebook.org</i> as a fun way to link readers to real DC sites.	Expand the series of <i>Know Your Neighborhood</i> talks and house history workshops. Develop online access to historic building permits.	Hold coordinated events to celebrate the 225th anniversary of DC's establishment.	Sustain the momentum of the 225th with continued programming on DC neighborhoods and heritage.
	Non-profit organizations and institutions	Expand access to DC heritage resources through improved website portals and mobile phone applications.	Explore new technologies to expand access to the H-DC discussion forum on the H-Net history network.	Plan a DC History Portal to promote easy access to online community history collections held by libraries and archives.	Apply for a planning grant to create the website portal. Start developing a mobile phone application giving information on historic landmarks.	Launch the DC History Portal as a new tool for public engagement and access to local history resources.
	DC Archives, DC Public Library and private repositories	Preserve historical collections in secure archival facilities, both public and private, and improve public access to these records.	Begin to implement planned improvements to the Moorland-Spingarn Research Center at Howard University.	Begin digitization projects to aid researchers at the Historical Society archives. Begin a program to post DC Library digital collections online.	Continue digitization projects at the Historical Society and DC Library. Begin in-depth planning for a new DC Archives building.	Expand online access to collections on DC neighborhoods and the city's built environment.
A3 Map What's Important						
Make informational maps of historic properties routinely available to professionals and the public.						
●	HPO and contractors	Enhance the District's geographic information system (GIS) to create a series of ready-made analytical maps showing various building attributes for each of the city's neighborhood historic districts.	Complete maps of eight districts in downtown and the Shaw/Mount Vernon Square area.	Complete maps of the remaining 19 neighborhood historic districts. Post 2013 maps on the HPO website.	Post 2014 maps on the HPO website. (by December 2016)	
●	HPO and contractors	Map all properties eligible for historic designation within the original L'Enfant Plan city boundaries.	Complete maps of the L'Enfant Plan city (except Capitol Hill Historic District).	Complete maps of Capitol Hill and preliminary identification of eligible properties.	Complete eligibility map and post on the HPO website. (by December 2016)	
	HPO and contractors	Produce a sequence of ward maps showing how DC communities developed.	Complete ward maps and a model for graphic depiction of community development history, using Tenleytown as the example.	Post maps and the Tenleytown history on the HPO website; and complete a graphic history of Brightwood's development. (by December 2016)	Post the Brightwood history on the HPO website. (by December 2016)	
	HPO, interns, and contractors	Enhance GIS data layers to support identification and analysis of potential archaeological sites.	Update GIS with geoarchaeological data generated by site surveys and investigation.	Begin developing an archaeological site boundary layer and cut-and-fill analysis for specific projects.	Engage interns or contractors to develop a historic DC topography layer based on the 1888 and 1892 topographical maps.	Compare geoarchaeological data to current and historic topography to develop a GIS layer that can help predict archaeological site locations.
	HPO, OP, and contractors	Produce a new citywide map of historic landmarks and districts.	Compile data needed for the map in electronic format.	Review and correct GIS data needed for the map.	Prepare the new map.	Print the new map and make it available to the public.

Appreciating Our History

For the past decade, the preservation program has accomplished most of its educational goals through partnerships between HPO and non-profit organizations. These cooperative agreements are mutually beneficial, drawing on the community strength and educational creativity the government cannot readily provide, while offering non-profit partners the stability of continuing programs. Partnerships are especially important as a way to engage a broad public audience in historic preservation.

Cooperative agreements between non-profit organizations and HPO will continue as the most effective way to engage communities in local history. Community groups and non-profits will also lead in preservation advocacy. In contrast, archaeology programs require the specialized expertise of both the HPO staff and private sector professionals, although there will be many opportunities for volunteer assistance.

appreciating our history



Who's taking action



Goal	Action Agent	Objective or Action	Target for 2013	Target for 2014	Target for 2015	Target for 2016
B1	Tell Community Stories Across the City					
	Strengthen partnerships that promote local history and grass-roots heritage projects in DC communities.					
●	Historical groups and partners	Strengthen established and effective history programs like the Annual Conference on DC Historical Studies and the journal <i>Washington History</i> .	Identify ways to reach a broader audience and add resources to expand these programs. Inaugurate a more engaging journal format.	Hold the 40th Annual Conference, with <i>Marching on Washington</i> as the theme. Make <i>Jazz in DC</i> the theme for a <i>Washington History</i> issue.	Use an audience survey to inform strategic plans for the conference. Add photographic essays and papers on built environment to the journal.	Expand the Conference with a preservation component, tours, or other options. Launch an online version of <i>Washington History</i> .
●	Humanities Council, HPO, and partners	Strengthen the DC Community Heritage Project as an innovative opportunity to engage DC residents in exploring their own history.	Continue the DCCHP series of community preservation seminars, panel discussions, and small grants for grass-roots community projects.	Participate in a workshop of city heritage institutions to plan for stronger partnerships and marketing of DC cultural heritage.	Launch marketing efforts to increase public visibility of DC community heritage programs.	Expand the DC Community Heritage Project to include a people's history of every DC neighborhood.
●	Historical Society of Washington DC, HPO, and partners	Establish a partnership between the Historical Society of Washington DC and HPO to support DC history and heritage programs.	Launch the Urban Photography Series on how to document DC neighborhoods. Identify partnership opportunities.	Launch a cooperative agreement to create and fund partnership programs. Begin partnership with an Urban Photography Series.	Hold coordinated events to celebrate the 225th anniversary of DC's establishment.	Develop periodic programs including lectures, history workshops, and research collaborations, to increase presence in social media and online.
	Cultural Tourism DC, federal agencies, and partners	Enhance DC's cultural heritage trail system with new trails, updated trail guides, and interconnections among cultural and recreational trails.	Unveil the Logan Circle Heritage Trail as the 15th in DC. Finish assessment studies for SW Federal Center and NW Rectangle/Foggy Bottom trails.	Launch the Anacostia and LeDroit Park/Bloomingdale trails. Secure or explore funding for three trails, and develop an Embassy Row trail app.	Support historical interpretation at Walter Reed with a heritage trail, public displays, and digital presentations.	Launch the Women's History, SW Federal Center, and NW Rectangle/Foggy Bottom heritage trails.
	HPO, HPRB, Cultural Tourism DC, DC Public Library, and partners	Promote recognition and appreciation of landmarks of African American history.	Post an updated website list of 300 sites on the African American Heritage Trail. Nominate a site to the DC Inventory and National Register.	Reprint an updated Trail guide. Collect U Street oral histories and post online. Add a property to the DC Inventory and National Register.	Create a student tour guide training program to make AAHT sites more accessible. Add three properties to the Trail and one to the Inventory.	Continue to nominate properties to the Trail, DC Inventory, and National Register.
	National Park Service, HPO, and non-profit partners	Develop a stronger partnership to take full advantage of National Park Service educational and youth programs.	Add Frederick Douglass and Sewall-Belmont House lesson plans to the nine NPS <i>Teaching with Historic Places</i> (TwHP) plans for DC.	Commemorate the Battle of Fort Stevens. Add three new TwHP lesson plans. Continue Urban Archaeology Corps projects in Wards 7 and 8.	As a 225th anniversary event, hold a DC Youth Summit to expose high school students to careers in cultural heritage management.	Continue to develop lesson plans and organize youth programs using the NPS <i>Teaching with Historic Places</i> program.

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B2	Speak Out about Preservation					
	Strengthen public advocacy for historic preservation and heritage programs.					
●	Heritage and preservation groups with HPO	Develop a more effective advocacy network and strategy to promote the benefits of heritage and historic preservation programs as a key District asset.	Identify advocacy needs and explore potential partnerships through informal planning discussions.	Convene a workshop of heritage organizations and preservationists to plan a course of action.	Hold coordinated events to celebrate the 225th anniversary of DC's establishment.	Use momentum to help develop a Cultural Heritage Development Strategy for the District.
●	DC Preservation League, non-profits and media participants	Promote appreciation of DC heritage through preservation awards and expanded coverage in print, online, broadcast, and social media.	Expand marketing of preservation awards to engage wider audience. Continue radio talks, blogs, and articles on history and preservation.	Engage public relations support to enhance outreach on preservation issues. Support press coverage of DC heritage.	Develop a public relations campaign promoting DC heritage and preservation to new and established residents.	Continue to identify outlets for promoting DC heritage and preservation.
	Historic Districts Coalition and partners	Make greater use of the Historic Districts Coalition as a collective voice for residents across the city, and as a mentor for new community preservation groups.	Develop a coalition webpage and keep membership informed through periodic newsletters.	Identify and pursue priority activities important to membership organizations.	Express coalition views on proposals to create new preservation tools.	Participate in preparation of the Historic Preservation Plan for 2020.
	Advocates of modernism	Establish an advocacy group for DC Modernism and undertake a program of activities.	Establish a DC Chapter of Docomomo.	Identify organizational priorities and launch Docomomo activities.	Hold events to celebrate DC modernism in the 225th anniversary year.	Continue to bring attention to landmarks of modernism.
	Preservation advocates and civic leaders	Promote tools to achieve development that protects community character and authenticity.	Use photos and planning studies to highlight the effect of demolition and inappropriate development on community character.	Evaluate and advocate for new tools to give DC communities a stronger voice in neighborhood development.	Support implementation of a pilot project to test new tools to combat incompatible development.	Continue coordinated advocacy according to identified priorities.
	Preservation groups, HPO, and advocates	Respond to misinformation with understandable explanations and factual information about preservation rules and procedures.		Organize and convene a working group to focus on information issues.	Develop sources for factual and objective materials to counter misinformation.	Implement goals for access to and distribution of factual and objective information.
B3	Make Archaeology Visible					
	Raise the profile of DC archaeological programs and make DC artifact collections available for research and public enjoyment.					
●	HPO, DC government and institutional partners	Establish an archaeological curation facility for the protection and study of DC artifacts.	Document best practices for state and local archaeological collections management.	Begin developing a curation facility plan in collaboration with peer advisers. Identify possible sites, sponsors, budget, and funding.	Evaluate and refine needs through the Museum Assessment Program (MAP) of the Institute of Museum and Library Services (IMLS).	Seek federal grant money from IMLS to implement the revised plan based on MAP results.
●	HPO, interns and volunteers	Produce online exhibits of artifacts to create a public window into DC archaeological collections.	Use intern assistance to prepare an online exhibit using PastPerfect software. Continue to photograph artifacts for the exhibit.	Complete the online exhibit and post to the HPO website.	Prepare another exhibit on a topic selected to engage the interest of interns and the public.	Use interns to prepare new and expanded online exhibits.
	HPO and contractors	Prepare DC archaeological collections for curation according to national professional standards.	Assemble DC-owned archaeological collections in various locations, and rehouse them to archival standards.	Add 32 new collections generated from work at DC parks and recreation centers, and rehouse them to archival standards.	Obtain contract assistance to prepare archival records associated with the collections.	Continue preparation of collections for permanent curation.
	HPO and contractors	Complete the transfer of data on all DC artifact collections into a consolidated computer database.	Expand the HPO catalog of 500,000 artifacts by preparing older records for conversion to the PastPerfect database.	Upload old catalog data into the PastPerfect system, using contractor assistance. Prepare any remaining old catalogs for conversion.	Complete the upload of data from any remaining old artifact catalogs into the PastPerfect system.	Establish an online version of the PastPerfect artifact catalog for public use.
	Archaeologists, volunteers, and community partners	Increase awareness and appreciation of archaeology through public events, youth education programs, and other activities.	Promote archaeology through radio programs, conference papers, and the Day of Archaeology Festival.	Present <i>The Archaeology of DC Parks</i> at the DC history conference. Test the Native American Cultures lesson plan for the HPO Teaching Trunk.	Develop a historical archaeology module and associated online exhibit for an existing lesson plan on a DC history topic.	Contribute another archaeology module and online exhibit to a DC history teaching plan.

Protecting Historic Properties

Government action is required to protect historic properties, whether through designation or the enforcement of property maintenance standards. HPO and the Historic Preservation Review Board will take the lead in preparing and using design guidelines, but input from communities and property owners will be critical. To create new tools for protecting neighborhoods, joint efforts by planners, preservation advocates, and community groups will be needed in coordination with the city's political leaders.

Planning for Our Heritage

Property owners—whether government, institutions, commercial developers, or homeowners—are most important in planning for and preserving the physical fabric of the historic environment. While government programs and the vigilance of communities can help ensure success, it is ultimately the resources and commitment of owners that keeps our built heritage a living asset for the city.



Goal	Action Agent	Objective or Action	Target for 2013	Target for 2014	Target for 2015	Target for 2016
C1	Designate significant properties					
	Promote an understandable designation process with clear priorities and advance information about eligible properties.					
●	HPO, community sponsors, and HPRB	Complete designation of the Meridian Hill and George Washington/West End historic districts.	Complete community outreach and design guidelines for Meridian Hill.	Complete outreach and guidelines for the GW/West End district. Act on designations and National Register nominations for both districts.		
●	Community and owner sponsors, HPO, and HPRB	Complete historic landmark and historic district designations in the old downtown.	Begin community engagement on the proposed Chinatown expansion of the Downtown Historic District, and continue landmark nominations.	Act on the Chinatown expansion, and nominate the Financial Historic District expansion. Continue landmark nominations.	Act on the Financial District expansion and nominate the Judiciary Square Historic District. Continue landmark nominations.	Complete the designation of eligible properties downtown.
●	HPO and preservation partners	Identify eligible historic properties as a way to inform the public and guide designation efforts.	Use methods like the ANC 1A and Tenleytown Historical Society website lists, or the DC Preservation League Most Endangered List.	Prepare and post on the HPO website a list of properties identified as eligible for historic designation or noted for historic interest.	Add additional properties identified in surveys of the L'Enfant city, pre-Civil war buildings, farms and estates, and downtown modernism.	Add additional properties as they are identified.
	Federal agencies, planners, and HPO	Pursue determinations of eligibility and nominations to the National Register under federal preservation responsibilities, with simultaneous nominations to the DC Inventory.	Nominate the DC War Memorial to the Register. Evaluate eligibility of the Home Loan Bank Board, FBI, and GSA properties in Southwest.	Complete updated Register nominations for the National Mall Historic District and Washington Monument Grounds.	Nominate Anacostia Park to the Register and update the nomination for the Bulfinch Gatehouses and Gateposts.	Nominate the Judiciary Square and Northwest Rectangle districts. Update the NHL nomination for the Plan of the City of Washington.

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C2	Communicate More Clearly					
	Develop better public information materials and guidelines for the preservation review process.					
●	HPO, OP and OCTO	Improve the HPO website using the new DC standards established by the Office of the Chief Technology Officer.		Convert the HPO website to the new DC standard, as scheduled by OP and OCTO.	Review and assess the converted website and identify needed improvements.	Add new content and features as staff resources permit.
●	HPO and contractors	Update and improve HPO informational materials so that they cover a full range of topics in a user-friendly manner.	Revise all standard notice letters and attachments used with historic landmark and district designations.	Prepare a scope of work and strategy to develop new materials.	Complete a full range of FAQ sheets and informational materials covering all preservation programs.	Post materials on the HPO website and distribute as needed.
	HPO, HPRB, and contractors	Issue more detailed guidelines on additions and alterations to historic properties.	Complete an outline of issues and principles to be included in guidelines.	Draft guidelines for additions and circulate for public review and comment.	Complete and adopt guidelines for additions. Prepare a scope of work for updating other guidelines.	Contract for and complete guidelines for other alteration and rehabilitation topics.
	HPO, HPRB, and contractors	Develop flexibility in guidelines to address a range of building types and relative levels of significance.	Include a prototype evaluation system in George Washington/West End Historic District guidelines.	Apply the system to new historic district guidelines.		
	HPO and HPRB	Develop guidelines that address the different issues and sensitivities of specific neighborhoods or historic districts.	Prepare guidelines for the Anacostia, George Washington/West End, and Meridian Hill historic districts.	Refine guidelines for the Chinatown area of the Downtown Historic District and its proposed expansion, in consultation with the community.	Prepare guidelines for the proposed Judiciary Square Historic District in coordination with other planning and review agencies.	Continue with guidelines for other districts.
	Property owners, HPO, and HPRB	Prepare and apply guidelines for major development at historic campuses and landmarks.	Apply design guidelines to promote compatible additions at MLK Library and McMillan Reservoir.	Prepare, review, and adopt new tenant guidelines for Union Station.	Use guidelines for Saint Elizabeths Hospital to inform development on both the West and East campuses.	Apply preservation standards and guidelines for rehabilitation of Walter Reed buildings.
C3	Act Before It's Too Late					
	Combat neglect of historic properties, fund critical projects, and develop better tools to control incompatible development in DC neighborhoods.					
●	HPO, DCRA, and OAG	Adopt fine schedules and other regulations needed to enforce the property maintenance and demolition by neglect provisions of the DC preservation law.	Correct the code citation in the existing fine schedule, and issue proposed demolition by neglect regulations for public comment.	Adopt final demolition by neglect regulations.		
●	HPO, OP, and community partners	Investigate conservation districts and other tools to control over-scaled and incompatible development in neighborhoods.	Obtain community feedback through planning projects and review best practices for conservation districts and other tools.	Develop a proposal for conservation districts, conduct public review, and establish authorities.	Undertake a pilot conservation district project in a Mid City East neighborhood.	Evaluate the pilot project and continue implementation, or consider alternative strategies.
	HPO, DCRA, and partners	Take coordinated action to bring blighted and deteriorated properties into compliance through enforcement of property maintenance standards.	Complete implementation of the HPO electronic tracking system and other efficiency improvements.	Evaluate improvements and meet with the Historic Districts Coalition and community groups about enforcement issues.	Maintain the blighted property list and pursue priority enforcement actions.	Continue priority enforcement actions using the blighted property list.
	HPO, ANCs, and community groups	Work together to identify and address deteriorated historic properties, illegal construction, and other community enforcement concerns.	Solicit community comments about deteriorated properties and enforcement priorities.	Develop a clearer process for public engagement with the HPO enforcement system.	Maintain a system of periodic contact among HPO, ANCs, and community groups about enforcement issues.	Continue periodic contacts and coordination on enforcement issues.
	National Trust, foundations, and government	Draw public attention to the unusual cost and importance of restoring damaged or neglected landmarks.	Use Partners in Preservation to award \$1 million to DC area historic places. Repair earthquake damage at the NHL Sherman Building.	Collaborate to identify priority preservation needs at Union Station. Seek adequate funding for MLK Library renovation.	Use the National Treasures program to support earthquake repairs at the National Cathedral and plan for enhancement of Union Station.	Continue to pursue identified restoration projects on major landmarks as a priority.

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D1 Practice Sustainable Urbanism						
Support preservation as a sustainable economic growth strategy through public policies and incentives.						
●	HPO, OP planners, preservationists, and civic leaders	Develop a preservation strategy to support DC's Main Street and Great Streets programs.		Identify and map historic resources on Main Streets. Study property tax or other preservation incentives for small businesses in historic buildings.	Develop an incentive for reinvestment in older buildings on retail Main Streets.	Adopt a DC preservation incentive to promote reinvestment in historic retail Main Streets.
	HPO, planners and developers	Promote walkable development by strengthening historic street patterns, supporting streetcar development, capturing alley potential, and other strategies.	Use projects like City Center DC, SW Ecodistrict, and Capital Crossing over I-395 as models. Finish preservation reviews of two initial streetcar lines.	Promote creative revitalization ideas in a preservation plan for DC alleys. Review the study of premium transit from Union Station to Georgetown.	Promote reconnection of historic streets in plans for the Forrestal, FBI, and other superblocks. Review the Benning Road streetcar extension.	Reconnect G Street across I-395 as part of Capital Crossing. Reconnect L Street west of North Capitol Street in Northwest One.
	Preservationists, civic leaders, and planners	Develop zoning mechanisms and financial incentives to promote preservation and adaptation of existing buildings.	Finish a study of how local incentives leverage use of federal tax credits.	Adopt zoning changes to support adaptation of historic buildings. Develop a financial incentive for energy retrofit of historic buildings.	Adopt an incentive to promote adaptation following preservation standards. Add preservation into the DC Sustainability Plan.	Evaluate conservation districts as part of a comprehensive strategy to conserve the resources embodied in existing buildings.
	HPRB, property owners, and civic leaders	Develop sustainability guidelines to promote compatible adaptations for energy efficiency.	Identify partners and funding sources. Maintain HPO website links to information on green practices.	Identify issues, evaluate best practices, obtain funding, and prepare a draft for public comment.	Finalize and adopt guidelines.	
	Developers, HPO, HPRB, and partners	Recycle industrial buildings as a sustainable way to protect DC's heritage and reimagine unique architectural spaces.	Use successes like the National Public Radio building as models for adapting other industrial buildings.	Reassess the HPO warehouse survey and identify priorities for reuse of industrial heritage.	Protect significant structures through historic landmark designation and creative adaptation.	Protect significant structures through historic landmark designation and creative adaptation.
	Property owners, developers, and preservation partners	Invest in the restoration, revitalization, and enhancement of Union Station, Metro, and other historic public transportation facilities.	Convert Union Station to 100% wind power, finish bus deck improvement, and work with Preservation Coalition to celebrate National Train Day.	Initiate Union Station Preservation Plan. Evaluate the Metro system for historic eligibility and coordinate on new station entrance canopies.	Complete Union Station Preservation Plan. Complete Main Hall ceiling restoration and implement other building improvements.	Continue coordination among the Union Station Redevelopment Corporation (USRC), Union Station Preservation Coalition, and partners.
D2 Improve DC's Review Procedures						
Promote open and effective preservation reviews of construction in historic neighborhoods and on DC government property.						
●	HPO and HPRB	Revise notice requirements to ensure broad public awareness of major project proposals and a reasonable opportunity to comment.		Test potential requirements for applicants to notify nearby owners of projects on the HPRB calendar.	Based on the results of the test, consider adopting revised notice procedures.	
	HPO and DC agencies	Promote early consultation among the Department of General Services, SHPO, and public on DC construction projects.	Coordinate with DGS on potential improvements in the consultation process for DC projects.	Update training and informational materials for DC agencies and post on the HPO website.	Use DDOT procedures as a model for DGS, including development of a Memorandum of Agreement to expedite routine project reviews.	Add in-house expertise at DGS to manage submission of DC construction projects for SHPO, HPRB, and CFA reviews.
	HPO and DC agencies	Evaluate DC government properties to identify potential historic buildings, landscapes, and archaeological sites.	Conduct a reconnaissance survey and updated evaluation of DC Parks and Recreation properties.	Post a preliminary list of designated and eligible DC-owned properties on the HPO website.	Add and revise list in consultation with DC agencies.	Complete GIS mapping of designated and eligible DC-owned properties. (by December 2016)
	HPO, community groups, and civic leaders	Protect DC historic assets by eliminating the loophole for charter school projects on DC government property.	Propose a DC preservation law amendment for consideration by the DC Council.	Act on legislation to close the loophole for charter school projects on DC government property.	Distribute information on the preservation review process to affected charter schools.	
	DC agencies, HPO, and community partners	Avoid last-minute preservation conflicts by integrating historic preservation concerns into capital improvements planning for DC public facilities.	Identify potential historic properties as part of the DPR master plan, and review archaeological impacts of the Play DC projects at 32 playgrounds.	Identify potential historic properties for the Public Safety Facilities Master Plan, and seek alternatives to door widening at landmark fire houses.	Identify eligible historic buildings to inform preparation of the DC Municipal Facilities Master Plan.	
	Government agencies	Develop plans to ensure preparedness for possible disaster or emergencies affecting historic properties.	Establish a continuity of operations plan (COOP) for OP and HPO.	Develop better information materials on procedures in emergencies.	Evaluate preparedness and identify any further disaster planning needs.	Develop and implement any needed improvements.

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D3 Enhance Campuses and Landscapes						
Promote awareness of DC's campus and landscape heritage, and make preservation an essential part of campus planning.						
●	Universities with HPO and OP	Identify campus historic resources as the first step toward routine consideration of preservation in campus planning.	Consider the 2007 GWU campus plan as a model for comprehensive evaluation of historic resources.	Compile existing information on historic resources on DC campuses, and make it available to the public.	Develop a plan for surveying and evaluating campus properties, and begin implementation.	Develop standards for campus preservation plans to support new zoning standards for campus plans.
●	Universities, HPO, and preservation groups	Sponsor and support designation of significant campus buildings, landscapes, and archaeological sites.	File nomination of the George Washington/West End Historic District.	Act on the George Washington/West End nomination.	Add archaeology and all of Observatory Hill to the Naval Observatory nomination.	Nominate the Howard University Main Quad (a National Historic Landmark) to the DC Inventory.
	Universities and preservation partners	Promote historic properties as important assets in the campus experience by providing information about historic heritage on university websites.	Evaluate interactive maps and the history sections of various university websites as models for promoting appreciation of campus heritage.	Compile information on campus history, buildings, and other features for websites and other uses.	Assess opportunities to promote appreciation of campus heritage and historic resources by students and the public.	Identify resources and partnership opportunities for developing informational materials.
	Developers and agencies in coordination with HPO and HPRB	Follow exemplary preservation standards as development proceeds at the McMillan Sand Filters, Saint Elizabeths, Walter Reed, and the Hill East Waterfront.	Complete the Small Area Plan for the east campus at Saint Elizabeths, and the preservation agreement for transfer of Walter Reed.	Complete Coast Guard projects at the Saint Elizabeths west campus. Act on a Walter Reed Historic District nomination including archaeology.	Begin project reviews at Saint Elizabeths and review of the master plan at Walter Reed.	Continue project reviews at Saint Elizabeths and begin reviews at Walter Reed.
	Property owners, preservationists, and DC agencies	Increase recognition and protection of significant DC parks, cemeteries, landscapes, and green areas in public space.	Identify needs for new guidelines to support review of public space alterations. Complete a nomination to designate Glenwood Cemetery.	Research the history of public space regulations and their intended purpose. Identify and document a cemetery eligible for designation.	Use public space history to inform preparation of better guidelines for public space alteration. Identify and document another eligible cemetery.	Adopt new guidelines to reinforce existing public space regulations and enable more consistent review in accordance with intended goals.
	DC and federal agencies, HPO, and partners	Repair the 1791 DC boundary stones and their protective fences installed in 1915-16.	Survey the condition of all boundary stones, develop a treatment plan, and conclude a work agreement with the National Park Service.	Clean, stabilize and repair the stones in repairable condition. Repair and refurbish the protective iron fences, or replace in kind if necessary.	Complete the project with major repairs to the most badly damaged stones and a possible replacement for the missing stone.	
D4 Invest in Affordable Housing						
Increase adaptation of historic buildings for affordable housing to help address the city's urgent housing needs.						
●	Preservationists, housing providers, and civic leaders	Adopt a local financial incentive to support the rehabilitation of historic buildings for affordable housing in Washington.	Document the importance of historic buildings as a resource for affordable housing and an opportunity to leverage federal tax subsidies.	Support adoption of a DC Low-Income Housing Tax Credit and promote an extra incentive to leverage federal historic tax credits.	Adopt and implement a DC financial incentive for affordable housing including a provision for historic buildings.	
	HPO and partners	Document the history and development of affordable housing in Washington.	Assemble existing studies and research materials.	Identify and survey known historic examples of affordable housing.	Research DC's history of affordable housing, and document the context for National Register purposes.	Use this study to support National Register listing of eligible buildings.
	Housing providers and HPO	Increase rehabilitation of older buildings for affordable housing through the use of federal preservation tax credits.	Identify older buildings with Section 8 housing contracts expiring before 2020.	Maintain and rehabilitate these affordable units using federal tax credits.	Identify more opportunities to maintain or create affordable housing in historic buildings.	Pursue designation of eligible buildings in order to qualify for federal tax credits.
	DC agencies and affordable housing providers	Refine selection criteria and streamline application procedures for DC housing programs to support more affordable housing in historic buildings.	Organize and convene a working group to focus on affordable housing in historic buildings.	Coordinate DC agencies to identify improved procedures to facilitate affordable housing in historic buildings.	Implement improvements, promote opportunities for affordable historic housing, and evaluate effectiveness.	
	Preservation supporters and civic leaders	Provide historic homeowner grants to help limited-income homeowners and strengthen historic neighborhoods.	Sustain the homeowner grant program at a funding level suited to HPO administrative capacity.	Sustain the program and consider alternatives to increase administrative capacity.	Document program effectiveness and positive outcomes for homeowners and communities.	Continue the program at a funding level suited to city resources and management capacity.
	L'Enfant Trust and partners	Establish a revolving fund for non-profit rehabilitation of historic buildings.	Organize a revolving fund and hire a fund manager.	Obtain seed money for the fund and launch a pilot rehabilitation project.	Complete the initial project and reinvest proceeds into the program.	Continue with rehabilitation projects and expansion of the program.